

**READING****SECTION 1      Questions 1–14**

*Read the text below and answer Questions 1–7.*

**Online roommate finder: Toronto**

I have one room available in a large apartment located just off Queen and Bathurst in Toronto. The room is fully furnished with a double bed, desk, shelf and wardrobe.

About us: I'm Sasha! I'm Canadian, and I've been living in this apartment since I was a teenager. I'm 23 and work in a restaurant. These past two years, my best friend has been living here but as she's now moving to Europe there is a room available as of October 1. The third room is occupied by Simon, who is from Australia. He works part-time in a music shop downtown and is a great drummer. We both like keeping the place neat and tidy – I actually enjoy cleaning in my spare time and sometimes we do it together as a roommate team (we make it fun!). I love watching movies, exploring, getting out of the city and into the outdoors, and listening to music.

The apartment itself is very large and comes equipped with unlimited wi-fi, a fully stocked kitchen, cable television, and Netflix. The bedroom is a long way from the living room, so it shouldn't disturb you if people come round and besides, we are certainly very respectful. Oh! We also have two cats who are well-behaved but they might be a problem if you have allergies. If you have a pet, that's no problem – these cats get along with other animals.

We love having people coming from other countries as it's really fun having the opportunity to show them around the neighborhood (it's a great neighborhood – lots of character and plenty to do). That said, we're certainly interested in living with Canadians too! We're very easy-going and open-minded and just hope that our new roommate will be the same.

## Test 2

### Questions 1–7

Do the following statements agree with the information given in the text on page 37?

*In boxes 1–7 on your answer sheet, write*

**TRUE**            *if the statement agrees with the information*  
**FALSE**          *if the statement contradicts the information*  
**NOT GIVEN**   *if there is no information on this*

- 1    The room available has two beds.
- 2    The Australian in Sasha's apartment is a musician.
- 3    Sasha does all the cleaning in the apartment.
- 4    Sasha likes being in the open air.
- 5    The room available would be suitable for someone who likes to be quiet.
- 6    Sasha thinks her apartment is in the best part of Toronto.
- 7    Sasha has never had a roommate from Canada.

Read the text below and answer Questions 8–14.

## Smartphone fitness apps

### A Pacer

Although they were previously split into 'pro' and 'free' versions, Pacer's developer now generously includes all the features in one free app. That means you can spend no money, yet use your smartphone's GPS capabilities to track your jogging routes, and examine details of your pace and calories burned.

### B Beat2

There are a wealth of running apps available, but Beat2 is a good one. This free app monitors your pace – or if you have a wrist or chest-based heart rate monitor, your beats per minute – and offers up its specially curated playlists to give you the perfect music for the pace you're running at, adding a whole new dimension to your run. The best bit is when you explode into a sprint and the music pounds in your ears. Or if you fancy something different, the app also has In-App Purchases, including tales of past sporting heroes you can listen to while you run.

### C Impel

If you're serious about the sport you do, then you should be serious about Impel. As smartphone fitness tools go it's one of the best, allowing you to track your performance, set goals and see daily progress updates. If you're ever not sure where to run or cycle you can find user-created routes on the app, or share your own. All of that comes free of charge, while a premium version adds even more tools.

### D Fast Track

There are plenty of GPS running apps for smartphones, but Fast Track is an excellent freebie. Although you naturally get more features if you pay for the 'pro' version, the free release gets you GPS tracking, a nicely designed map view, your training history, music, and cheering. Yes, you read the last of those right – you can have friends cheer you on as you huff and puff during a run. If you can afford the 'pro' version, you can add possible routes, voice coaches, smartwatch connectivity and more; but as a starting point, the free app gets you moving.

## Test 2

### Questions 8–14

Look at the four reviews of smartphone fitness apps, **A–D**, on page 39.

For which app are the following statements true?

Write the correct letter, **A–D**, in boxes 8–14 on your answer sheet.

**NB** You may use any letter more than once.

- 8 This app can be used for more than one sport.
- 9 You have to pay if you want this app to suggest where you can go.
- 10 This app has well-presented visuals.
- 11 You do not have to pay for any of the features on this app.
- 12 You can pay to download true stories on this app.
- 13 You can get ideas about where to go from other people on this app.
- 14 This app gives you details of the energy you have used.

## **SECTION 2      Questions 15–27**

*Read the text below and answer Questions 15–20.*

### **Why you should delegate tasks to team members**

Delegation helps you get more done, helps your team members progress through learning new things and spreads the load in the team.

When you give someone a project task to do, make sure that they have all the information they require to actually get on and do it. That includes specifying the date it is due, writing a clear definition of the task, providing any resources they need to get it done or names of people you expect them to talk to. It also means informing them of any expectations you have, such as delivering it as a spreadsheet rather than a Word document.

If you have concerns that someone doesn't have the skills to do a good job (or they tell you this outright), make sure that you offer some help. It might take longer this time but next time they will be able to do it without you, so it will save you time in the long run.

Once you have given the task to someone, let them get on with it. Tell them how you expect to be kept informed, like through a report once a week. Then let them get on with it, unless you feel things are not progressing as you would like.

As a project manager, you have to retain some of the main project responsibilities for yourself. You shouldn't expect someone else on the project team to do your job. Equally, don't delegate tasks such as dull administrative ones, just because you don't want to do them. But remember that project management is a leadership position so you don't want your role to be seen as too basic.

One way to free up your time to spend on the more strategic and leadership parts of project management is to delegate things that are regular, like noting whether weekly targets have been met. Could someone in your team take this on for you? This can be a useful way of upskilling your team members to complement any ongoing training and allowing them to gain confidence too.

So in summary, be clear, supportive, and don't micromanage. Don't become the problem on your project that prevents progress just because you're afraid to leave people alone to get on with their jobs.

## Test 2

### Questions 15–20

*Complete the sentences below.*

*Choose **ONE WORD ONLY** from the text for each answer.*

*Write your answers in boxes 15–20 on your answer sheet.*

- 15 Ensure team members are aware of any ..... there are regarding how the work should be presented.
- 16 Make sure support is made available if any ..... exist as to the team member's ability to do the work.
- 17 Ask the team member to detail how the work is developing, for example by providing a regular .....
- 18 Don't delegate administrative tasks simply because they are .....
- 19 Managers can ask a team member to check on the achievement of ..... at fixed intervals.
- 20 If you ..... , you risk delaying the whole project.

Read the text below and answer Questions 21–27.

## Choosing the right format for your CV

A good CV should be clear, simple and easy to understand. Here are four of the most popular CV formats and advice on when to use them:

### **Chronological**

This is the traditional CV format and is extremely popular because it allows employers to see all the posts you have held in order. It provides flexibility because it works in almost all circumstances, the exception being if you have blocks of unemployment that are difficult to account for. This type of format is particularly useful when you have a solid and complete working history spanning five years or more.

### **Functional**

The functional CV is designed to describe your key skills rather than the jobs you have done. The functional CV format is typically used by people who have extensive gaps in their employment history, or have often changed jobs. It also suits those who want to go in a different direction work-wise and change industry. You might choose it if you want to highlight skills learned early in your career, points that might get missed if a chronological format is used. It is also appropriate if you have done little or no actual work, for example, if you are one of the current year's graduates.

Because this format is often used to cover a patchy employment history, some interviewers may view such CVs with suspicion, so be very careful should you choose it.

### **Achievement**

An alternative to the functional CV is to use an achievement-based résumé highlighting key achievements in place of skills. This can help show your suitability for a role if you lack direct experience of it.

### **Non-traditional**

With the explosion of digital and creative industries over recent years, CV formats have become more and more imaginative. You can present information through graphics, which can be more visually engaging and turn out to be an unusual but winning option. This will definitely make you stand out from the crowd. It also demonstrates design skills and creativity in a way that a potential employer can see and feel. However, a highly creative CV format is only really appropriate for creative and artistic sectors, such as those involving promoting products, though it would also work for the media too.

Questions 21–27

Complete the notes below.

Choose **ONE WORD ONLY** from the text for each answer.

Write your answers in boxes 21–27 on your answer sheet.

## CV formats

There are several different formats including:

### Chronological

- very common
- gives **21** ..... in most cases
- perhaps inappropriate if there are periods where **22** ..... is not easy to explain

### Functional

- appropriate for people who intend to follow a new **23** ..... in their career
- suits recent graduates
- can create **24** ..... in recruiters, so is best used with caution

### Achievement

- focuses mainly on what the person has achieved
- may be advisable if the person has no **25** ..... in the area

### Non-traditional

- enables use of attractive **26** ..... to present data
- suits applications for jobs in marketing or **27** .....